FINAL REPORT TO SHAREHOLDERS





Dear Friends,

The **One Sumter** Economic Development Foundation that began in 2014 has yielded a significant return on investment for Sumter County by focusing on tackling issues facing our community – workforce development, rural broadband infrastructure, public safety, branding and economic development. These accomplishments have laid a strong foundation for future economic growth by forging new partnerships and bringing the public and private sectors together as we continue to create a thriving Sumter County for all residents.

As the current **One Sumter** five-year initiative is now coming to a close, it's time for us to report to you, our Shareholders, on the significant impact our organization has played in the economic vitality of our community.

Our Board of Directors and staff have carefully evaluated the results of the program with the original Strategic Plan focusing on four key priority areas: 1) Economic Development, 2) Workforce Development, 3) Marketing & Communications, and 4) Transportation. With each project, we have provided a detailed outline of results and demonstrated improvements that have enhanced our community's economic climate.

One Sumter's unique approach to economic development has garnered the reputation of serving as a catalyst for change in the Sumter County community as well as receiving state-wide recognition for our accomplishments. As you read through the pages of this report, we trust you will understand and appreciate te valuable return on investment our organization has produced for economic, workforce and community development throughout Sumter County.

On behalf of the One Sumter Board of Directors and staff as well as the volunteer leadership of our organization, we want to thank you for your investment and support for Sumter County. Our success would not have been possible without the unwavering commitment from our public and private partners, key stakeholders and community leaders! We are grateful for your efforts and joining with us to create one community, one future, **One Sumter**.

Brad Lafevers

Campaign General Chairman
One Sumter Campaign

Alex Saratsiotis
Chairman of the Board
One Sumter



One Sumter

Final Report to the Shareholders

The Vision for One Sumter

One Sumter represents a community-wide initiative to support and enhance economic development in Sumter County. Launched in 2014 as a capital campaign to expand and enhance the work of the community's existing economic development efforts, the One Sumter Economic Development Foundation, Inc., was established as a partnership among the Sumter County Development Authority, the Sumter County Chamber of Commerce and Sumter County's corporate and community leaders.

The One Sumter capital campaign provided the opportunity for Sumter County's public and private sectors to come together and support critical goals and objectives of mutual interest and benefit. With a goal of raising \$2 Million from local business and industry as well as local municipalities, the One Sumter initiative exceeded expectations...raising more than \$2.2 Million within the initial twelve months.

One Sumter boasts over 100 investors in this grassroots effort focused on four key components of the Sumter County economy:

- I. Economic Development
- II. Workforce Development
- III. Marketing & Communications
- IV. Transportation

Over its first five years of implementation, One Sumter has dedicated itself to being the catalyst for change and growth across Sumter County with demonstrated success through an aggressive Business Action Plan.

Report Card

As One Sumter nears the end of its initial five-year program, the leaders of the One Sumter Board of Directors have carefully reviewed the efforts of its staff and volunteers to determine the effectiveness of this organization in leading this important initiative. Through the dedication and investment of many committed community leaders—business, elected, civic, educational, and otherwise—One Sumter has been able to yield <u>over 230%</u> return on the stakeholders' original investment. Taking \$2.2 Million and turning it into over \$5.1 Million in just under five short years is no small undertaking.

The Board celebrates that success, but also recognizes that there are some early priority areas of the initial Business Action Plan that either simply did not come to fruition; or the efforts are still so early on that it is not yet appropriate to claim success; or in some cases, greater priorities simply trumped smaller ones in terms of time, capacity and resources to address everything written into the original plan within the given timeframe.

The following narrative is a self-analysis "Report Card," compiled by the One Sumter Board of Directors, which grades the One Sumter organization on their performance in implementing each of the four strategic components of the One Sumter Business Action Plan. For additional detail, please refer to the Impact section following the Report Card.

I. ECONOMIC DEVELOPMENT

For Sumter County to realize its full potential, in 2014 our community determined an expanded and collaborative approach to economic development must be undertaken. One Sumter, in concert with our Economic Development Partners, including the Sumter County Chamber of Commerce, Sumter County Development Authority, Sumter County Board of Commissioners, Cities of Americus, Andersonville, DeSoto, Leslie and Plains, our educational partners, and business and civic leaders; must address the critical needs throughout Sumter County in order to achieve the type of desired success they sought.

"I've been traveling across Georgia sharing what the future of our state will look like as we see dramatic changes over the next 12 years. Although our bigger cities continue to see substantial economic growth, our rural communities are struggling. While a lot of the data I've been sharing is shocking and even harsh to accept, it is a crucial and important conversation that must take place if we want to keep Georgia as the number one state to work, live, and do business. One Sumter is a great model of what other Georgia communities should be imitating. This powerful initiative is transforming the future of Sumter County by furthering economic prosperity, addressing harsh truths, and creating opportunities for residents. To that end, the Georgia Chamber is a proud partner and supporter of One Sumter, and we look forward to continuing to work together.

-Chris Clark, President & CEO Georgia Chamber

Grade	Element	Comments
		Assisted the Sumter County Development Authority to develop the Strategic Plan for Sumter County industry growth. Provided funding support for projects to enhance economic development.
A	Expand and enhance economic development in the Sumter County area	Assisted the Sumter County Chamber of Commerce in restructuring the organization to offer more services to enhance the business climate.
		Conducted a broadband feasibility study resulting in a collaborative partnership with local utility partners to secure the Pineland Telecommunications broadband project in Americus business district.
		Provided funding to implement the downtown wireless speaker system adding music to enhance the dining and shopping experience.
В	2. Enhance downtown redevelopment	Investment to retain NextSite360 to conduct an analysis of demographics and retail potential.
		Provided financial support for the Small Business Revolution Site Visit.
		Provided design and coordination support to launch and implement the regional leadership program, Locate South GeorgiaLEADS.
A	Establish regional partnerships to accelerate economic development	Offered financial assistance to support a Sumter County participant in Loca South GeorgiaLEADS.
		Statewide awareness regarding broadband program.
		Contributed to higher education with the investment to launch Ignite College & Career Academy.
В	Enhance higher education in Sumter County	Provided scholarship assistance for students at Furlow Charter School demonstrating financial need to assist with SAT registration.
		Sponsored four REACH scholars with Sumter Middle School.

I. ECONOMIC DEVELOPMENT (continued)

Focusing in key areas such as an improved and enhanced broadband capacity, business growth and expansion, downtown redevelopment, regional partnerships for economic development, and enhanced state and regional influence; One Sumter has worked diligently to strategically address these central priorities. Over the course of the five-year initiative, we believe One Sumter has performed accordingly.

"Since One Sumter initiatives, I have definitely witnessed a more cohesive and unified community. Well defined goals, effective communication and most importantly results have definitely made our community better and stronger – thank you One Sumter!"

Eshonda Blue, CEO Innovative Senior Solutions Ignite CCA Board Chairwoman

Grade	Element	Comments
A	5. Expand and enhance economic development in the Sumter County area Develop high speed fiber optics in Sumter County	Conducted a broadband feasibility study that resulting in a collaborative partnership with local utility partners to secure the Pineland Telecommunications broadband project to launch in August 2019.
N/A	Support the Georgia International Raceway	Project was no longer active before One Sumter could engage.
С	7. Improve retail sales in the Sumter County area	Investment to retain NextSite360 to conduct an analysis of demographics and retail potential. Enhanced downtown Americus with implementation of wireless speaker system. Supported Georgia Southwestern University by sponsoring a high school basketball tournament to enhance retail sales among tournament attendees.
В	8. Support expansion of tourism to underscore the Carter legacy	Implementation of community branding, "Georgia's Sumter County – Homegrown, World Renown". Supported the launch of a new community video to showcase each community in Sumter County. Provided seed funding and support to establish the "Plains, Trains & Fireworks" event. Partnered with the Friends of Jimmy Carter National Historic Site to fund a new educational video that will be used in schools throughout the State of Georgia.
С	Support development of Sumter County as a retirement destination	Provided funding to enhance the quality of life in Sumter County with projects: "Plains, Trains & Fireworks", Downtown speaker system, Lamar Street Reconfiguration Feasibility Study and developed new marketing materials, such as the community video.

II. WORKFORCE DEVELOPMENT

Over the last five years, business and education leaders in Sumter County have worked closely to enable our community, particularly our young people, to have a greater opportunity to develop their talents and be better equipped to become productive members of the Sumter County workforce—both now and in the future. Having a highly qualified workforce enables us to more effectively recruit and retain quality jobs in our community.

One Sumter has worked closely with employers and educators throughout Sumter County and the surrounding region to ensure that future labor needs are met. Over the course of the five-year initiative, we believe One Sumter has performed accordingly:

"One Sumter...! like that name, it means we are all in it together. That's how it should be. We have to work together as an entire community in order to move Sumter County forward – and One Sumter has worked to bring the community together."

-James Cutts, Mayor City of DeSoto

Grade	Element	Comments
Α	 Establish a model workforce training program in collaboration with our educational and technical college partners 	Secured a \$3.11 Million dollar grant from Technical College System of Georgia for the 2018 grant cycle to launch Ignite College & Career Academy.
	2. Collaborate with the Board of Education to determine how the Sumter County corporate community can engage and support the public education process	Partnered with the Sumter County Schools to implement the Ignite College & Career Academy;
A		Surveyed 121 business and industry partners throughout the region to determine their current and future workforce needs as well as solicit engagement for Ignite College & Career Academy.
A		Revitalized the Education Division in the Sumter County Chamber of Commerce to facilitate ongoing engagement with all Sumter County K12 school systems and higher education partners as well as assisted with the launch of the "State of Education" event.
A	Determine future workforce skill needs in Sumter County	Surveyed 121 business and industry partners throughout the region to determine their current and future workforce needs as well as solicit engagement for Ignite College & Career Academy.
N/A	Communicate and publicize available jobs for the local workforce	The Sumter County Chamber of Commerce and Sumter County Development Authority – among other community entities, took the lead in these efforts. One Sumter supported their efforts by assisting with promotion.
N/A	5. Host an annual job fair	Determined that other community organizations were already established and successfully implementing. One Sumter provided funding and assisted with promotion to education partners as needed to support their efforts.

III. MARKETING & COMMUNICATIONS

In 2014, an early priority of One Sumter was to enhance the image of Sumter County as a community that was both in tune with its rich heritage, but also focused on its potential for a robust future. Working together, One Sumter and its many partners redefined Sumter County as a unique destination where people want to visit, work, live and raise a family. Over the course of the five-year initiative, we believe One Sumter has performed accordingly:

"I am excited about the contributions of the One Sumter Economic Development Foundation and what this organization has meant to our community. They have supported revitalization efforts that has enhanced the atmosphere in Downtown Americus. One Sumter's initial investment and the collaborative partnership with local utility partners helped pave the way for the Pineland broadband project. This project alone resulted in a \$2 Million capital investment in infrastructure that will support economic development and business growth for the City of Americus. We are proud to support One Sumter and its investment in the future of Americus and Sumter County!"

-Barry Blount, Mayor City of Americus

Grade	Element	Comments
A	Re-brand and enhance the image of Americus / Sumter County	Launched an overall branding campaign to establish, "Georgia's Sumter County. Homegrown, World Renown" and provided resources to Americus, Andersonville, DeSoto, Leslie and Plains for their use.
A	Develop and implement new media and messaging venues	Promoted One Sumter initiatives and the Sumter County community through new media platforms throughout the state and nationwide
Α	Strengthen relations among local government, business and industry	Partnered with the Sumter County Chamber of Commerce to establish the Governmental Affairs Division to host the "State of Community" event; Provided funding to the City of Americus Police Department to reinvigorate the K9 unit including the purchase of a drug and tracking dog, specialized training for the handler, and equipping the K9 unit. Partnership with the Sumter County School Board of Education to establish Ignite College & Career Academy.
В	Develop and implement an internal marketing plan	Establishment of the new brand concept, "Georgia's Sumter County. Homegrown, World Renown" to improve Sumter County's self-image and provided resources to each city partner.
A	Develop new marketing and communication tools	Developed a robust stock photography library and filmed a community video to showcase all aspects of Sumter County; Establishment of the new brand concept, "Georgia's Sumter County. Homegrown, World Renown".

IV. TRANSPORTATION

Transportation was another high priority focus area at the outset of One Sumter's work in 2014. Having the ability to move residents, workers and visitors in, around and through our community was seen as critical for the community's economic viability. Over the course of the five-year initiative, we believe One Sumter has performed accordingly:

"Phoebe Sumter Medical Center, with over 508
employees, plays a fundamental role in Americus and
Sumter County. Partnering with both Georgia
Southwestern University and South Georgia Technical
College; our vision for strengthening Workforce
Development is bright. Phoebe Sumter Medical Center is
excited to participate in One Sumter and fully supports
the initiative toward coalitions of business and citizens for
the betterment of our community."

-Brandi Lunneborg, CEO Phoebe Sumter Medical Center

Grade	Element	Comments
С	Develop and implement a beautification plan for major county ingress	Provided funding support for the Lamar Street Reconfiguration Feasibility Study that incorporated a beautification plan for that area in downtown Americus.
С	Expand and enhance "way-finding signage"	Collaborated with the Archway Partnership to facilitate a community-wide way-finding charette; The next phase of way-finding strategy has been incorporated into the next One Sumter Strategic Plan.
N/A	Develop and implement a transportation survey to determine workforce transportation needs among Sumter business and industry	After review, it was determined that the transportation survey was not necessary during this phase of One Sumter as other action items were deemed more of a priority.
В	 Advocate to regional and statewide authorities for development and improvements to Sumter County roadways that are hindering economic development 	Provided gap funding for the Eaton Road project to implement the necessary engineering studies to allow the County to acquire the new road. Provided funding support for the Lamar Street Reconfiguration Feasibility Study.
N/A	5. Collaborate with the public sector to develop a public transportation system in Sumter County	A public sector partner provides a public transportation system within the city limits of Americus; However, further exploration is needed to determine the need for expanding services to other areas of the community.
N/A	Develop transportation services to connect Sumter County with local and regional airports	Transportation services were being provided by a local business and therefore determined it was not necessary during this phase of One Sumter.

The Impact of One Sumter

With the success of its marketing and branding efforts, the announcement of the \$2 Million broadband project in partnership with Pineland Telecommunications, and the \$3.11 Million award from the Technical College System of Georgia to launch Ignite College & Career Academy, One Sumter has had a positive impact on the economic success and viability of the Sumter County business community. Here are some of the additional highlights among a myriad of impressive programs and projects One Sumter and its partners have accomplished:

ECONOMIC DEVELOPMENT

- Through a collaborative partnership with One Sumter and other community partners, Pineland Telecommunications installed 32 miles of high-speed fiber network to serve a majority of the Americus business district – representing \$2 Million in capital investment in infrastructure.
- Assisted Sumter County Development Authority to launch a comprehensive economic development strategic planning initiative focused on future recruitment and retention in six key areas: Advanced Manufacturing, Agribusiness, Aviation, Entrepreneurship & Craft Industries, Facilities & Infrastructure, and Retail & Hospitality.
- Contracted with NextSite 360 through a partnership with Georgia Power Company for a multi-year endeavor to conduct a detailed analysis of our regional demographics and potential market trade area to better understand which retail companies would be a good fit for our area; and to increase support to our existing retail businesses.
- Acquired the former Triwood, Inc., property, as a donation, as the company was sold to Woodgrain Millwork, preventing the closing of the plant in Americus and retaining 75 local jobs.

WORKFORCE DEVELOPMENT

- In a collaborative partnership with South Georgia Technical College and Sumter County Schools, One Sumter spearheaded the efforts to launch a college & career academy in Sumter County to offer more opportunities for our students and create a more viable workforce. With the help of over 100 committed community members and business leaders, over 200,000 volunteer hours, with additional \$8.4 Million cash donations and in-kind contributions the Ignite College & Career Academy was born! And Sumter County was the proud recipient of a \$3.11 Million grant awarded by the Technical College System of Georgia to help fund the establishment of Ignite College & Career Academy which is slated to open in 2021.
- Supported local high school students by providing \$1,000 for students demonstrating financial need to assist with SAT Registration at Furlow Charter School.
- ➤ Provide financial assistance in the amount of \$4,500 to sponsor three REACH Scholars to further their ability to achieve a postsecondary education upon high school graduation.
- Surveyed 121 businesses throughout the region to determine their current and future workforce needs. The survey results were the highest response rate of any College & Career Academy efforts in the state.

MARKETING & COMMUNICATIONS

- Established a robust stock photography library to promote all assets unique to our community. This library is currently available to all Sumter County businesses and organizations for their marketing needs.
- Produced a dynamic community video showcasing the assets and quality of life which Sumter County boasts.
- Launched new comprehensive brand establishing "Georgia's Sumter County: Homegrown."

 World Renown."
- Supported local law enforcement to re-establish a K9 unit by providing funds for the purchase of a new drug and tracking search dog and specialized training for the officer. This project is the initial step towards establishing a joint drug-task force between the City of Americus Police Department and the Sumter County Sheriff's Department to mitigate crime and drug activity.
- ➤ Partnered with the City of Americus Police Department to expand initial support and applied for a \$200,000 federal funding opportunity available through the U.S. Department of Justice, Office of Justice Departments, Office of Juvenile Justice and Delinquency Prevention (OJJDP) to address youth, gang related activity in Americus and Sumter County. Only five communities will be awarded nation-wide.
- Launched the **Change Initiative** in 2017 to respond to the need to better understand "Community Unity" as a need and a priority for growth in Sumter County. Partnering with the J.W. Fanning Institute for Leadership Development at the University of Georgia, faculty from the university spent five days with 20 community members who were dedicated to establishing an Action Plan for Change. Through their deliberations, One Sumter and its partners are committed to creating a **Change Initiative Coalition** dedicated to addressing issues of diversity and inclusivity.
- Assisted the Sumter County Chamber of Commerce as it restructured its organization to better serve the business community and strengthen relationships between public officials and business leaders in the community. The new divisions of the Chamber include Business Development, Education, Governmental Affairs and Special Events and are aligned with the Business Action Plan. One Sumter has been privileged to support the work of these Divisions through sponsorships and resource allocation, as it will continue to serve as the outreach to the business community and sustainability of One Sumter's priorities beyond the initial five-year investment.

TRANSPORTATION

- Provided gap financing to support the Eaton Road project in the amount of \$13,646.99 which allowed the engineering studies that were needed for the approval of the new road. Eaton Road provides additional access to the Eaton plant facility and ensures the safety of its workforce in case of an emergency.
- Partnered with Archway Partnership to develop initial concepts for wayfinding signage throughout Sumter County.

- Provided investment for a traffic analysis and feasibility study for the Lamar Street

 Reconfiguration project in Downtown Americus to create a more pedestrian- friendly design,
 which was a direct recommendation from the Renaissance Strategic Vision & Plan (2015).
- Provided grant-writing assistance and technical support to the City of Plains in seeking federal funding through the Federal Lands Access Program (FLAP) to enhance connectivity and accessibility among the National Historic sites and attractions within the Jimmy Carter National Historic Site (Plains High School, Boyhood Farm and Archery).

Looking Ahead

As you have read in the preceding pages, Sumter County has enjoyed significant progress and forward momentum during the last five years as a result of the One Sumter initiative:

- Leveraged \$5.1M in capital investments for economic development
- Secured \$2M in capital investments and 32 miles of broadband infrastructure
- Surveyed 121 business / industry partners for current and future workforce needs
- Secured a grand total of \$46M of cash and in-kind investments over 10 years to establish and operate Ignite College & Career Academy

Each of the One Sumter's donors and investors can be proud of One Sumter's efforts and all that we have accomplished together. Expanded business and industry, retained jobs and projected new job growth, new broadband infrastructure, a robust renewal of the partnership between employers and educators as exhibited through Ignite College & Career Academy, revitalized downtowns, a stronger, more connected community, and improved quality of life are just some of the "Return on Investment" we now enjoy through One Sumter and its partners.

One Sumter is a wonderful and exciting story. All of us in the One Sumter "family" are pleased with the results of this initial five-year "experiment" in bringing together our corporate and community leaders with our elected officials to work hand in hand on a visionary program that has benefitted ALL of Sumter County.

Now it's time for us to look ahead.

We can't just sit back, savor our accomplishments over the last five years and wait for new opportunities to come our way. Rather, we have a responsibility to build on those successes and craft a new five-year initiative even more compelling and engaging than the last.

As successful as One Sumter has been, there is still much to do. We must provide critical funding and support to implement the Ignite College and Career Academy; Develop a business incubator to accelerate entrepreneurial development in Sumter County; Continue to expand downtown revitalization efforts in all of Sumter County's cities; Work to address blight mediation and removal in the community; Focus on developing a strong network of engaged and committed community leaders – both emerging and existing, as well as public and private officials – to guide and steer Sumter County's growth well into the future.

The future is bright for Sumter County! We have all enjoyed an extraordinary five years as a result of One Sumter. Now we need to renew our commitment to this county-wide effort, build on the success of our past programs and look ahead to a new five-year initiative.

Review of the One Sumter Budget

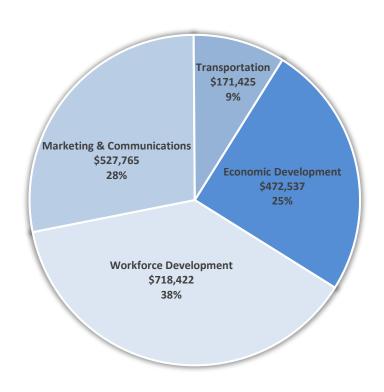
Following is the recap of revenue and expenses for One Sumter for the period from June 23,2014, through December 31, 2018:

Revenue:

Stakeholder Investments (through 2018)	\$1,517,982
Other Income	\$ 61,400
Projected Investments (through 2020) TOTAL	\$ 310,767 \$1,890,149

Expense:

l.	ECONOMIC DEVELOPMENT	\$472,537	25%
II.	WORKFORCE DEVELOPMENT	\$718,422	38%
III.	MARKETING & COMMUNICATIONS	\$527,765	28%
IV.	TRANSPORTATION	\$171,425	9%
	TOTAL	\$1,890,149	100%



Honor Roll of Investors

Accelerated Physical Therapy

Americus Times Recorder

Americus Veterinary Hospital

Americus Glass Company, Inc.

Americus Living, LLC

Americus Package Store

Atlantic Western Transportation

Austin Urethane, Inc.

Buchanan Farms, Inc.

Café Campesino

Carson Brothers Tractor Company

Center for Educational Adventure

Century 21 Americus Realty, Inc.

CH2M Hill

Chambliss, Sheppard, Roland &

Baxter

Charles L. Mix Memorial Fund

Citizens Bank of Americus

Cousins Catering

Dental Partners of Southwest

Georgia

EATON

Edward Jones Investments/Robert

Parks

Finnicum Motor Company

First State Bank

Fresh Plants, Inc.

Fuller Center for Housing

Gatewood's Flower Shop

Gatewood, Skipper & Rambo

George's Men's Wear & Tailor Shop

Georgia Forrest Products

Georgia Power Company

Ginger Starlin State Farm

Global Graphics

Horne Farms, Inc.

IMERYS

Innovative Senior Solutions

Junior Service League

Leatherbrook Holsteins, LLC

Little Brother's Bistro & Café

Lyle Farms

Mattie H. Marshall Foundation

Minor Brothers Farm

Modern Gas Company

Parker's Heating & Air Conditioning

Pat's Place

Perry Brothers Oil Co.

PharmaCentra & Concentra

Solutions

Phoebe Sumter Medical Center

Dr. Louis A. Riccardi, DDS PS

Synovus

Shiver Lumber Company

Southeastern Pneumatic

Souther Field Aviation

Southern Land & Realty

Southern Wholesale Glass

Southland Academy

Star Racing

Sumter EMC

Sumter Retirement Village

The Baldwin Agency

The Best Western Plus Windsor

Hotel

The Denham Agency

The DGR Group

The Hooks Simmons Agency

The Roman Oven Pizzeria

Triwood, Inc.

TSG, Inc.

William Bailey State Farm

Williams Office Equipment

Windham Enterprises

Sumter County
City of Americus

City of Andersonville

Georgia Southwestern State

University

South Georgia Technical College

Mary Beth Brownlee

Russ Childers

Charles F. Crisp

Mike Donnelly

Ben Easterlin, IV

Will & Mary Elizabeth Easterlin

Barbara Grogan

Paul Hall

Bill Harris, Sr.

Bill Harris, Jr.

Rick & Teresa Leisner

Gary Lightfoot

Alan & Louise Mackey

Ted & Brenda McMillan

Jem & Catherine Morris

Cecil & Carolyn Myers

Matt & Ivy Oliver

Mark Pace

George & Anne Peagler

Betty Pope

George Saratsiotis

Bob & Midge Schuster

Don & Sybil Smith

Rene & Angela Smith

Russell Thomas, Jr.

Carl & Judy Tott

Charles & Kim Christmas

Dave & Kathleen Tucker

Chuck Wachob

Jimmy Whaley

Wes Wheeler

One Sumter Leadership



Alex Saratsiotis, Chair Accelerated Physical Therapy



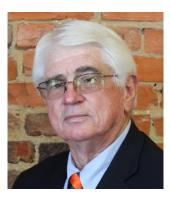
Brad Lafevers, Vice Chair *Community Leader*



Bill Harris, Jr., Treas/Sec Café Campesino



Mary Beth Brownlee Association of County Commissions of Georgia



Paul Hall *Community Leader*



Rene Smith
Sumter EMC



Lewis Webb *The DGR Group*



Ivy Oliver *Interim Executive Director*